

Coordinating Energy Efficiency Programs between Gas and Electric Utilities

Stakeholder Advisory Group September 27, 2011





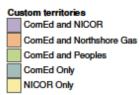


- ✓ History
- ✓ Current joint and coordinated programs between ComEd, Nicor and Integrys
- ✓ Program Blueprints
 - Agreement models
 - Cost Allocation
 - Participation levels of each party involved
 - Program management
- √ Preliminary Results



Program Overview

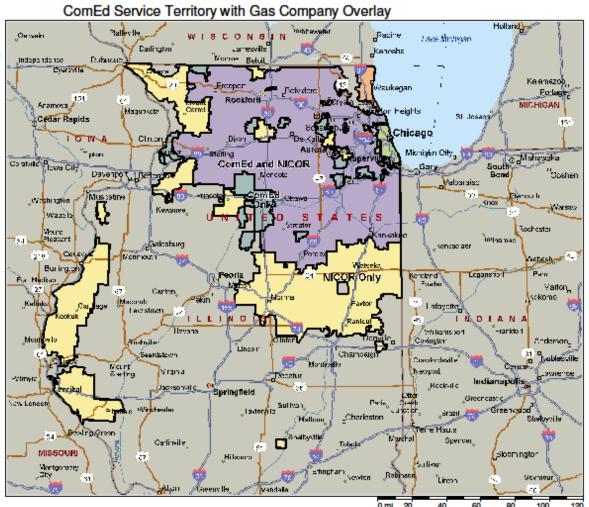
An Exelon Company



ComEd 3.7 million customers

Nicor 2.2 million customers

North Shore Gas Company and Peoples Gas (Integrys) 1 million customers



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History



- ✓ Electric energy efficiency August 2007
- ✓ ComEd Smart Ideas launched June 2008
- ✓ Natural gas EE law created August 2009
- ✓ ComEd began collaborating with gas utilities through pilots in Fall 2009
- ✓ The utilities worked closely and filed their plans with the ICC
 Fall 2010
- ✓ Launched joint and coordinated programs –Summer 2011



Current Residential Joint Programs

✓ Multi-Family Direct Install → Multi-Family Home Savings

• Provides owners of multi-family buildings no-cost direct installation of energy efficiency measures in all tenant units (CFLs, low-flow showerhead and aerators). Joint program with Nicor Gas and Integrys.

✓ Single Family Home Performance Tune-Up → Home Energy Savings

 Offers homeowners a comprehensive whole house energy audit, installation of CFLs, low-flow showerheads and aerators, and an estimate to affect weathersealing and insulation upgrades that comes with matching funds. Joint program with Nicor Gas.

✓ Residential New Construction

 Encourages homebuilders to install ENERGY STAR qualified home appliances, lighting and HVAC systems through new construction incentives and marketing communications support designed to help promote their value proposition. This joint program with Nicor Gas is scheduled to launch during Program Year 5.

✓ Elementary Energy Education (w/Nicor)

Provide kits to students to install and track energy efficiency measures.



Current Commercial Joint Programs

✓ Retro-commissioning

 Whole Building: Provides incentives to help customers re-optimize building systems and operations through the proper use of controls and other low cost operational modifications.

✓ C&I New Construction

• Offers incentives to encourage energy efficient building design practices across three participation tracks: (1) a systems track, (2) a comprehensive track, (3) a small buildings track. Joint program with Nicor only.

✓ Small Business Direct Install

 Identifies immediate installation projects or longer-term projects and engages the customer through three elements: (1) initial comprehensive site survey, (2) immediate direct installation, and (3) schedule direct installation.

The utilities are also collaborating on other programs such as the C&I Custom, Whole Building Performance with Energy Star, and Prescriptive HVAC incentives



Joint Program Blueprint

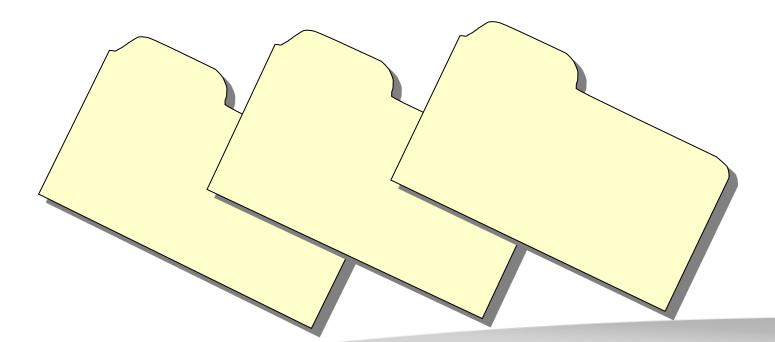
- ✓ Utility and Third Party Provider Agreements
- ✓ Cost Allocation
- ✓ Participation Levels
- ✓ Program Management





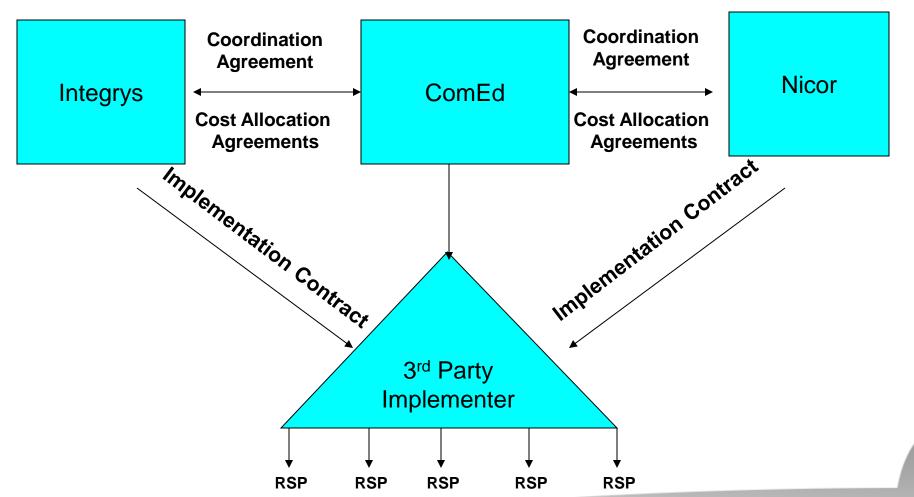
Utility and Third Party Provider Agreements

- ✓ An overall Energy Efficiency Coordination Agreement between the utilities to establish structure, cross license of marks, warrant, indemnify, etc...
- ✓ A program by program Cost Allocation Agreement between the utilities.
- ✓ Separate contracts between each utility and the program implementer



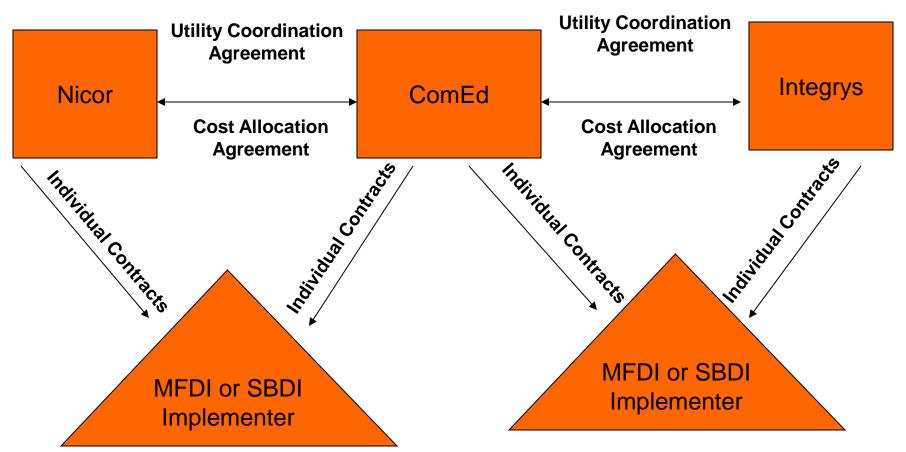


Agreement Model Example 1 Retro-Commissioning (RCx)





Agreement Model Example 2 Multi Family and Small Business DI Programs



Cost Allocation



- ✓ Consider benefits to each utility
- ✓ Pull out all single utility related services
- ✓ Determine all mutual benefit services
- ✓ Use Avoided Cost as basis for allocation of mutual benefit items
- ✓ Need to be re-visited over time.
- ✓ Precedent doesn't exist!









Participation Levels



- ✓ Budget imbalances between utilities
- Certain programs can be undoable as stand alone for one utility
- ✓ Determination of participation levels
 - Residential programs established by the gas utilities
 - C&I programs established by ComEd, but could be limited by the gas utilities' budgets
 - Recognize limitations and manage accordingly

Program Management



- ✓ Highest potential for conflict
- ✓ Lessons learned:
 - Identify program managers early
 - Recognize each others' limitations
 - Communicate a lot
 - Approach with an open mind and be flexible
 - Manage your companies marketing and communication (branding) efforts
 - Assess vendor performance together
 - Establish reporting expectations
 - Coordinate your Call Center needs



Example Area of Potential Conflict: Marketing Materials

- √ Logo Placement
- √ Logo Size
- ✓ Corporate guidelines



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Thank You!

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