



Business Custom Program Impact Evaluation Report

Energy Efficiency Plan: Program Year 2025

(01/01/2025-12/31/2025)

Prepared for:

Nicor Gas Company



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1 Introduction

This report presents the results of the impact evaluation of the Nicor Gas 2025 Business Custom Program. The program comprises of the Custom Rebates and the Nicor only Retro-Commissioning (NG-RCx) offering. This report presents a summary of the energy impacts for the total program and broken out by relevant measure and program structure details. The appendices present the impact analysis methodology and the inputs for cost effectiveness analysis. Program year 2025 covers January 1 to December 31, 2025.

2 Program Description

The Custom Rebates path provides Nicor Gas commercial and industrial (C&I) customers with rebate incentives for the installation of cost-effective natural gas energy efficiency improvements that are not eligible for a prescriptive rebate under the Nicor Gas Business Energy Efficiency Rebate Program. The program targets large C&I private and public sector customers with more complex facilities that will benefit most from a custom offering during new equipment purchases and industrial process improvements. The program provides engineering studies to assist customers in understanding their efficiency opportunities by quantifying the estimated project costs, energy savings, and forecasted incentives.

The program staff work with both trade allies and decision-makers at facilities to identify and quantify energy efficiency opportunities. Interested customers must first submit a pre-approval application to the program which includes detailed calculations, specifications for the project and usage history. Program staff review the customers' initial estimated savings and screen projects using an internal cost-benefit test. The Custom Program requires that a project's initial application be pre-approved prior to the start of the project. Prior to issuing an approval notice, pre-installation inspections are performed on almost all projects, especially for complex and high impact measures. After project completion, the customer submits a final application and receives the project rebate from the Custom Program.

The Business Custom Program evaluation also included reviews and analysis for the 2025 Nicor Gas non-joint Retro-Commissioning (NG-RCx) offering. This program assists participants with low-cost and no cost tune-ups and adjustments which are customized for the operating systems, building controls, energy management systems, and HVAC systems of existing buildings.

The Business Custom Program had a total of 55 participants in 2025 and completed 65 projects as shown in Table 1.

Table 1. 2025 Volumetric Findings Detail

| Participation | Private | Public | Total |
|---------------------------|---------|--------|-------|
| Business Custom | | | |
| Participants * | 33 | 20 | 53 |
| Installed Projects † | 38 | 24 | 62 |
| Measure Types Installed ‡ | 24 | 14 | 38 |

| Participation | Private | Public | Total |
|---------------------------|---------|--------|-------|
| Nicor Gas RCx | | | |
| Participants * | 0 | 2 | 2 |
| Installed Projects † | 0 | 3 | 3 |
| Measure Types Installed ‡ | 0 | 2 | 2 |
| Program 2025 Total | | | |
| Participants * | 33 | 22 | 55 |
| Installed Projects † | 38 | 27 | 65 |
| Measure Types Installed ‡ | 24 | 14 | 33 |

* Participants are defined as unique account names

† Installed Projects are defined as unique project IDs

‡ Measure Types are defined as unique measure names. The measure type total quantities may not equal to the sum of the individual measure type quantities due to same measure types claimed in different sectors and paths.

Source: Nicor Gas tracking data and evaluation team analysis.

3 Program Savings Detail

Table 2 summarizes the energy savings the Business Custom Program achieved by the Custom Rebates and NG-RCx paths in 2025. No program savings are from disadvantaged community (DAC) zones.

Table 2. 2025 Annual Energy Savings Summary

| Program Category | Program Path | Ex Ante Gross Savings (Therms) | Verified Gross RR* | Verified Gross Savings (Therms) | NTG † | Verified Net Savings (Therms) |
|----------------------------------|--------------|--------------------------------|--------------------|---------------------------------|-------------|-------------------------------|
| Private, non-DAC | Custom | 1,821,767 | 96% | 1,746,500 | 0.84 | 1,467,060 |
| Private, Non-DAC Subtotal | | 1,821,767 | 96% | 1,746,500 | 0.84 | 1,467,060 |
| Public, Non-DAC | Custom | 176,712 | 100% | 177,176 | 0.84 | 148,828 |
| | NG-RCx | 26,948 | 88% | 23,677 | 0.84 | 19,889 |
| Public, Non-DAC Subtotal | | 203,660 | 99% | 200,853 | 0.84 | 168,716 |
| Total | | 2,025,427 | 96% | 1,947,353 | 0.84 | 1,635,776 |

Note: Savings and realization rates presented in this table are rounded and may not sum precisely to the totals.

* Realization Rate (RR) is the ratio of verified gross savings to ex ante gross savings, based on evaluation research findings.

† NTG, Net to Gross is the deemed value available on the SAG website: <https://www.ilsag.info/evaluator-ntg-recommendations-for-2025/>.

Source: Evaluation team analysis.

4 Program Savings by Measure

The Custom Program categorizes measures based on savings into two groups of less than or greater than 7,500 therm savings, as shown in Table 3.

Table 3. Annual Energy Savings by Program Category

| Program Category | Program Path | Savings Category | Ex Ante Gross Savings (Therms) | Verified Gross RR* | Verified Gross Savings (Therms) | NTG† | Verified Net Savings (Therms) |
|----------------------------------|--------------|---------------------------|--------------------------------|--------------------|---------------------------------|-------------|-------------------------------|
| Private, Non-DAC | Custom | Custom > 7,500 therms | 1,767,776 | 96% | 1,693,388 | 0.84 | 1,422,446 |
| | | Custom 2,500-7,500 therms | 53,991 | 98% | 53,112 | 0.84 | 44,614 |
| Private, Non-DAC Subtotal | | | 1,821,767 | 96% | 1,746,500 | 0.84 | 1,467,060 |
| Public, Non-DAC | Custom | Custom > 7,500 therms | 150,539 | 101% | 151,835 | 0.84 | 127,542 |
| | | Custom 2,500-7,500 therms | 26,173 | 97% | 25,340 | 0.84 | 21,286 |
| | NG-RCx | Custom > 7,500 therms | 26,948 | 88% | 23,677 | 0.84 | 19,889 |
| Public, Non-DAC Subtotal | | | 203,660 | 99% | 200,853 | 0.84 | 168,716 |
| Total | | | 2,025,427 | 96% | 1,947,353 | 0.84 | 1,635,776 |

Note: Savings and realization rates presented in this table are rounded and may not sum precisely to the totals.

* Realization Rate (RR) is the ratio of verified gross savings to ex ante gross savings, based on evaluation research findings.

† NTG (Net to Gross) is the deemed value available on the SAG website: <https://www.ilsag.info/evaluator-ntg-recommendations-for-2025/>.

Source: Evaluation team analysis.

5 Impact Analysis Findings and Recommendations

5.1 Impact Parameter Estimates

Table 4 shows the unit therm savings and realization rate findings by measure from our review. The realization rate is the ratio of the verified gross savings to the ex ante gross savings. Following the table, we provide findings and recommendations, including a discussion of all measures with realization rates above or below 100%.

Table 4. Verified Gross Savings Parameters

| Measure | Unit Basis | Ex Ante Gross (therms/unit) | Verified Gross (therms/unit) | Realization Rate | Data Source(s) |
|------------------------|------------|-----------------------------|------------------------------|------------------|--|
| Custom Measures | Project | Varies | Varies | 96% | Illinois TRM v13.0†, Project File Review, Monthly Billing Data |
| Nicor Gas-RCx Measures | Project | Varies | Varies | 88% | Illinois TRM v13.0†, Project File Review, Monthly Billing Data ‡ |

† State of Illinois Technical Reference Manual version 13.0 from <http://www.ilsag.info/technical-reference-manual.html>.

‡ Project files and monthly billing data provided by Nicor Gas. Where conducted, telephone interview data collected by Guidehouse.

5.2 Findings and Recommendations

The evaluation team found the largest deviations from the ex ante savings are in Boiler Replacement and Controls Upgrade measures. The evaluation team sampled and reviewed projects in two waves as these were completed during the Program Year 2025 (PY2025) and provided findings to Nicor Gas using summary results trackers. Key findings and recommendations are summarized below.

Finding 1. For HVAC Speed Doors and Insulation Panels project NG-24-79, the evaluation team requested post-retrofit operation data and performed regression analysis. We found that Heating Degree Day (HDD) and operation schedule had a strong correlation, but less correlation between production data and therms usage, suggesting a likely overestimation of therms usage. Our analysis produced lower verified savings, resulting in a gross realization rate (RR) of 90%.

Recommendation 1. For projects using regression models, the evaluation team recommends that the ex ante savings include only independent variables used in savings regression models that are statistically significant drivers of therm consumption.

Finding 2. For project NG-24-40, which involves a Shower Water Filter, the evaluation team found that the ex ante savings calculation used a linear regression model to estimate canal temperatures which resulted in some canal temperatures below 32 degrees Fahrenheit. Since water freezes at 32°F and canal water temperature cannot drop lower, the evaluation team set 32°F as the minimum temperature for canal water. This resulted in a RR of 96%.

Recommendation 2. Evaluation team recommends applying appropriate physical bounds to model outputs and validate regression outputs against realistic operating conditions.

Finding 3. For NG-24-43, a boiler replacement project, the evaluation team found that savings attributed to increased boiler turndown were not supported upon further review of operating conditions. While the ex ante savings analysis estimated savings based on boiler load profile, evaluation of gas usage data and inventory notes indicated that the boiler operates at full load for 132 hours per week and under these loading conditions increased turndown would not result in measurable therms savings. This resulted in a RR of 70%.

Recommendation 3. Evaluation team recommends incorporating measurement of boiler cycling behavior into the savings methodology for turndown measures, using approaches such as data logging, trend data from customer systems, or other site-specific monitoring. This will ensure that cycling losses and part-load operation are appropriately characterized before and after implementation, and that savings is only claimed where sufficient turndown-related efficiency gains can be demonstrated.

Finding 4. For NGRCx-25-01, a controls upgrade project, the evaluation team determined that the ex ante savings analysis relied on the design Cubic Feet per Minute (CFM) of the Air Handling Unit (AHU) to assess chilled water leak-by effects. However, the supply fan consistently operated at approximately 61% of its full speed according to the data provided to the evaluation team, resulting in a lower actual supply air CFM.

Recommendation 4. Guidehouse recommends incorporating verified fan runtime or duty cycle into savings calculations rather than relying solely on design airflow assumptions. Utilizing trend data, building automation systems (BAS) logs, or other site-specific operating data will ensure that savings estimates more accurately reflect actual system operation and avoid overestimation.

Finding 5. For NGRCx-24-08, a controls upgrade project, the evaluation team found that the ex ante analysis calculated water temperature with absolute temperatures instead of using the difference between inlet and outlet temperatures in the project documentation. Updating the analysis increased the percentage savings from the assumed water usage and resulted in a gross RR of 148%.

Recommendation 5. Evaluation team recommends using inlet and outlet differential temperature instead of point temperature values for estimating thermal energy transfer.

Finding 6. NG-24-73, a boiler replacement project, the evaluation team found that ex ante savings for the boiler replacement was solely based on assumed baseline boiler efficiency and rated efficiency of the new direct-fired gas unit heaters. However, evaluation conducted billing regression analysis that indicated higher realized savings than originally reported. The increase in savings is attributable not only to the equipment upgrade but also to reductions in steam load from system improvements, such as the removal of leaking piping and failed condensate traps, which were not explicitly accounted for in the ex ante analysis. This resulted in a gross realization rate of 273%.

Recommendation 6. Evaluation team recommends incorporating comprehensive system-level assessments into savings methodologies for boiler replacement projects, including identification of ancillary improvements (e.g., steam leaks, condensate trap failures) that may impact baseline load. Where such conditions are present, their effects should be explicitly documented and either included in the savings scope or clearly separated to ensure accurate attribution of savings to the installed measure.

Finding 7. For NG-24-27, a Make Up Air Unit project, the evaluation team found that savings for the make-up air unit project were overstated due to the use of non-representative input assumptions. Evaluation team adjusted the warehouse space temperature setpoint from 68°F to 65°F to align with typical operating conditions. Additionally, ex ante savings were calculated using design code-minimum outside air volumes from building documentation, rather than the actual specified unit outdoor air volumes. Evaluation team updated the analysis to reflect these correct inputs, resulting in a RR of 88%.

Recommendation 7. Evaluation team recommends utilizing site-specific and application-appropriate inputs, such as typical space temperature setpoints and actual equipment outdoor air volumes, when estimating savings. Key assumptions should be validated against design specifications and expected operating conditions to ensure accurate and representative savings calculations.

Finding 8. NGPS-23-54, an overhead garage door project, evaluation team removed savings above the building balance point but below the space heating setpoint from the ex post analysis. While heat loss still

occurs under these conditions, the heating system does not actively operate to meet this load, and therefore no incremental heating energy savings are realized.

Recommendation 8. Evaluation team recommends explicitly accounting for system balance point behavior when estimating heating-related savings. This ensures that savings are only claimed during periods where the heating system is actively operating.

Appendix A. Impact Analysis Methodology

The evaluation team verified project eligibility and savings based on engineering review, billing data review, and site-specific verification of a sample of projects in the programs using program tracking data, project applications, and supplemental documents provided by ComEd.

The evaluation team randomly selected projects at the tracking record level using the population gross therm savings determined from program tracking data. Strata were defined by project size, based on gross energy savings boundaries that placed about one-third of program-level savings each into stratum 1, 2, and 3. All the three Nicor Gas-RCx projects were sampled. The bottom 2% of savings were placed in stratum 4 and not included in the final sample draw. The RR of the sampled custom projects was applied to stratum 4. The sample was designed to provide a 90/10 confidence and relative precision level for program-level gross savings verification. Table 5 shows a profile of the sample selection.

Table 5. Profile of Gross Impact Sample for Custom Projects

| Program | Population Summary | | | | Sample Summary | | |
|-----------------|--------------------|------------------------|--------------------------------|-------------------|------------------------|--------------------------------|------------------------------------|
| | Sampling Strata | Number of Projects (N) | Ex Ante Gross Savings (Therms) | % of Total Therms | Number of Projects (N) | Ex Ante Gross Savings (Therms) | Sampled % of Population (% Therms) |
| Business Custom | 1 | 1 | 624,892 | 31% | 1 | 624,892 | 100% |
| | 2 | 2 | 808,718 | 40% | 2 | 808,718 | 100% |
| | 3 | 29 | 516,457 | 25% | 17 | 252,441 | 49% |
| | 4 | 30 | 48,412 | 2% | - | - | 0% |
| NG-RCx | | 3 | 26,948 | 1% | 3 | 26,938 | 100% |
| TOTAL | | 65 | 2,025,427 | 100% | 23 | 1,712,989 | 85% |

Source: Evaluation team analysis.

Table 6 presents the strata-level verified gross realization rates and statistical precision values at 90% confidence for the Business Custom Program.

Table 6. 2025 Gross Therm Realization Rates and Relative Precision at 90% Confidence

| Program Sector | Sampling Strata | Relative Precision + or - % | Mean RR | Standard Error |
|--------------------------------|-----------------|-----------------------------|------------|----------------|
| Business Custom and NG-RCx | 1 | 0% | 96% | 0.00 |
| | 2 | 0% | 94% | 0.00 |
| | 3 | 6% | 101% | 0.03 |
| | RCx | 0% | 88% | 0.00 |
| Custom Total RR (90/10) | | 8% | 96% | 0.02 |

Source: Evaluation team analysis.

Engineering Review of Project Files

For each selected project, an in-depth application review is performed to assess the engineering methods, parameters and assumptions used to generate all ex ante impact estimates. For each measure in the sampled project, engineers estimated ex post gross savings based on their review of documentation and engineering analysis.

To support this review, the program provided project documentation in electronic format for each sampled project. Documentation included some or all scanned files of hardcopy application forms and supporting documentation from the applicant (invoices, measure specification sheets, and vendor proposals), pre-inspection reports and photos, post inspection reports and photos, and calculation spreadsheets.

On-Site Data Collection

Evaluation did not conduct site visits during 2025, but we collected project documentation and conducted project file reviews for the 23 custom and NG-RCx projects sampled, including billing data analysis for at least 10 of the sample.

Impact Analysis Supplemental Information

Table 7 provides a summary of the Custom Program sample selection and verification approach. Table 8 shows the gross realization rate and the adjustment summaries.

Table 7. Sample Gross Therm Realization Rates

| Project ID | Program Sector | Ex Ante Gross Savings (Therms) | Strata | Verification Approach | Measure |
|------------|----------------|--------------------------------|--------|-----------------------|--------------------------------------|
| NG-24-40 | Private | 624,892 | 1 | File Review | Shower Water Filter |
| NG-24-79 | Private | 531,273 | 2 | File Review | Speed Doors and Insulation Panels |
| NG-25-09 | Private | 277,445 | 2 | File Review | Heat Recovery Coil |
| NG-24-44 | Private | 67,293 | 3 | File Review | Condensing Boilers and Water Heaters |
| NG-24-04 | Private | 26,927 | 3 | File Review | Boiler Replacement |
| NG-22-41 | Private | 26,869 | 3 | File Review | Controls Upgrade |
| NGPS-23-54 | Public | 19,707 | 3 | File Review | Overhead Garage Door |
| NGPS-23-60 | Public | 14,190 | 3 | File Review | Controls Upgrade |
| NG-24-27 | Private | 13,488 | 3 | File Review | Make Up Air Unit |
| NG-24-43 | Private | 12,435 | 3 | File Review | Boiler Replacement |
| NG-24-94 | Private | 10,147 | 3 | File Review | AHUs |
| NG-25-11 | Private | 10,037 | 3 | File Review | Dryer Controls |
| NG-24-34 | Private | 8,221 | 3 | File Review | AHUs |

| Project ID | Program Sector | Ex Ante Gross Savings (Therms) | Strata | Verification Approach | Measure |
|-------------|----------------|--------------------------------|--------|-----------------------|--------------------|
| NG-25-06 | Private | 8,094 | 3 | File Review | VRF |
| NG-25-08 | Private | 8,052 | 3 | File Review | Dryer Tune Up |
| NGPS-25-02 | Public | 6,175 | 3 | File Review | Boiler Replacement |
| NG-24-74 | Private | 5,903 | 3 | File Review | Boiler Replacement |
| NG-25-50 | Private | 5,365 | 3 | File Review | VRF |
| NG-24-97 | Private | 5,033 | 3 | File Review | Controls Upgrade |
| NG-24-73 | Private | 4,505 | 3 | File Review | Boiler Replacement |
| NGRCx-25-01 | Public | 13,993 | RCx | File Review | AHUs |
| NGRCx-24-07 | Public | 8,536 | RCx | File Review | Controls Upgrade |
| NGRCx-24-08 | Public | 4,409 | RCx | File Review | Controls Upgrade |

Source: Evaluation team analysis.

Table 8. 2025 Sample Gross Realization Rates and Summary of Adjustments

| Project ID | Program Sector | Measure | Gross Realization Rate | Summary of Adjustment |
|------------|----------------|--------------------------------------|------------------------|---|
| NG-24-40 | Private | Shower Water Filter | 96% | Canal water temperature set to a floor of 32°F |
| NG-24-79 | Private | Speed Doors and Insulation Panels | 90% | Expanded dataset for post retrofit operation included in analysis |
| NG-25-09 | Private | Heat Recovery Coil | 100% | |
| NG-24-44 | Private | Condensing Boilers and Water Heaters | 101% | Boiler efficiency updated |
| NG-24-04 | Private | Boiler Replacement | 100% | |
| NG-22-41 | Private | Controls Upgrade | 100% | |
| NGPS-23-54 | Public | Overhead Garage Door | 82% | Savings above balance point removed |
| NGPS-23-60 | Public | Controls Upgrade | 118% | Billed data analysis |
| NG-24-27 | Private | Make Up Air Unit | 88% | Temperature setpoint adjustment |
| NG-24-43 | Private | Boiler Replacement | 70% | Increased boiler turndown savings removed |
| NG-24-94 | Private | AHUs | 102% | Heat load recalculated using temperature difference |
| NG-25-11 | Private | Dryer Controls | 100% | |
| NG-24-34 | Private | AHUs | 100% | |
| NG-25-06 | Private | VRF | 100% | |
| NG-25-08 | Private | Dryer Tune Up | 100% | |

| Project ID | Program Sector | Measure | Gross Realization Rate | Summary of Adjustment |
|-------------|----------------|--------------------|------------------------|-----------------------------------|
| NGPS-25-02 | Public | Boiler Replacement | 100% | |
| NG-24-74 | Private | Boiler Replacement | 100% | |
| NG-25-50 | Private | VRF | 100% | |
| NG-24-97 | Private | Controls Upgrade | 100% | |
| NG-24-73 | Private | Boiler Replacement | 273% | Billing analysis |
| NGRCx-25-01 | Public | AHUs | 61% | Design CFM adjusted to actual CFM |
| NGRCx-24-07 | Public | Controls Upgrade | 100% | |
| NGRCx-24-08 | Public | Controls Upgrade | 148% | Water temperature recalculated |

Source: Evaluation team analysis.

Appendix B. Program Specific Inputs for the Illinois TRC

Table 9 shows the Total Resource Cost (TRC) cost-effectiveness analysis inputs available at the time of producing this impact evaluation report. Additional required cost data (e.g., measure costs, program level incentive and non-incentive costs) are not included in this table and will be provided to the evaluation team later. Guidehouse will include annual and lifetime water savings and greenhouse gas reductions in the end of year summary report.

Table 9. Verified Cost Effectiveness Inputs

| Program Path | Savings Category | Units | Quantity | Effective Useful Life | Replacement Flag | Early Replacement Flag | Verified Gross Annual Water Savings (Gallons) | Ex Ante Gross Savings (Therms) | Verified Gross Savings (Therms) | Verified Net Savings (Therms) |
|--------------|--------------------------------------|---------|----------|-----------------------|------------------|------------------------|---|--------------------------------|---------------------------------|-------------------------------|
| Custom | Shower Water Filter | Project | 1 | 15.0 | NO | | | 624,892 | 599,115 | 503,257 |
| Custom | Speed Doors and Insulation Panels | Project | 1 | 15.0 | NO | | | 531,273 | 497,239 | 417,681 |
| Custom | Heat Recovery Coil | Project | 1 | 15.0 | NO | | | 277,445 | 259,672 | 218,124 |
| Custom | Weatherization | Project | 1 | 15.0 | NO | | | 73,186 | 73,886 | 62,064 |
| Custom | Condensing Boilers and Water Heaters | Project | 1 | 25.0 | NO | | | 67,239 | 67,882 | 57,021 |
| Custom | Furnace Rebuild | Project | 2 | 16.5 | NO | | | 67,224 | 67,867 | 57,008 |
| Custom | Heat Blanket | Project | 1 | 15.0 | NO | | | 29,666 | 29,950 | 25,158 |
| Custom | Boiler Replacement | Project | 10 | 25.0 | NO | | | 96,726 | 96,982 | 81,465 |
| Custom | Controls Upgrade | Project | 5 | 15.0 | NO | | | 50,187 | 50,445 | 42,374 |
| Custom | Overhead Garage Door | Project | 1 | 15.0 | NO | | | 19,707 | 19,895 | 16,712 |
| Custom | Condensate Recovery | Project | 1 | 15.0 | NO | | | 18,497 | 18,674 | 15,686 |
| Custom | HVAC Controls | Project | 1 | 15.0 | NO | | | 13,704 | 13,835 | 11,621 |
| Custom | AHUs | Project | 4 | 15.0 | NO | | | 21,958 | 21,974 | 18,458 |
| Custom | Dryer Controls | Project | 1 | 15.0 | NO | | | 10,037 | 10,133 | 8,512 |
| Custom | Water Heater | Project | 3 | 15.0 | NO | | | 17,148 | 16,926 | 14,218 |
| Custom | Burner Upgrade | Project | 3 | 20.0 | NO | | | 13,076 | 12,977 | 10,901 |
| Custom | Make Up Air Unit | Project | 2 | 15.0 | NO | | | 13,488 | 13,617 | 11,438 |

| Program Path | Savings Category | Units | Quantity | Effective Useful Life | Replacement | Early Flag | Verified Gross Annual Water Savings (Gallons) | Ex Ante Gross Savings (Therms) | Verified Gross Savings (Therms) | Verified Net Savings (Therms) |
|----------------------------------|------------------------------------|---------|----------|-----------------------|-------------|------------|---|--------------------------------|---------------------------------|-------------------------------|
| Custom | VRF | Project | 2 | 16.0 | | NO | | 13,459 | 13,588 | 11,414 |
| Custom | Dryer Tune Up | Project | 1 | 2.0 | | NO | | 8,052 | 8,129 | 6,828 |
| Custom | Night Covers | Project | 1 | 15.0 | | NO | | 7,662 | 7,735 | 6,498 |
| Custom | Destratification Fans | Project | 1 | 15.0 | | NO | | 6,741 | 6,805 | 5,717 |
| Custom | Renovation | Project | 2 | 15.0 | | NO | | 5,071 | 4,845 | 4,070 |
| Custom | VAV | Project | 1 | 15.0 | | NO | | 2,799 | 2,674 | 2,246 |
| Custom | Insulation | Project | 1 | 15.0 | | NO | | 1,721 | 1,644 | 1,381 |
| Custom | Steam System | Project | 1 | 15.0 | | NO | | 1,621 | 1,549 | 1,301 |
| Custom | Door Weatherstripping | Project | 1 | 15.0 | | NO | | 1,532 | 1,464 | 1,230 |
| Custom | RTU | Project | 5 | 15.0 | | NO | | 3,002 | 2,868 | 2,409 |
| Custom | Boiler Upgrade | Project | 2 | 25.0 | | NO | | 684 | 654 | 549 |
| Custom | Window Replacement | Project | 1 | 40.0 | | NO | | 230 | 220 | 185 |
| Custom | Kitchen Demand Control Ventilation | Project | 1 | 15.0 | | NO | | 192 | 183 | 154 |
| Custom | Steam Humidifiers | Project | 1 | 15.0 | | NO | | 147 | 140 | 118 |
| Custom | Refrigeration | Project | 1 | 15.0 | | NO | | 57.00 | 54.46 | 45.75 |
| Custom | Freezer Doors | Project | 1 | 15.0 | | NO | | 56.00 | 53.50 | 44.94 |
| NG-RCx | Controls Upgrade | Project | 2 | 15.0 | | NO | | 12,955 | 11,382 | 9,561 |
| NG-RCx | AHUs | Project | 1 | 15.0 | | NO | | 13,993 | 12,294 | 10,327 |
| Total or Weighted Average | | | | 15.9 | | | | 2,025,427 | 1,947,353 | 1,635,776 |

Source: Evaluation team analysis.